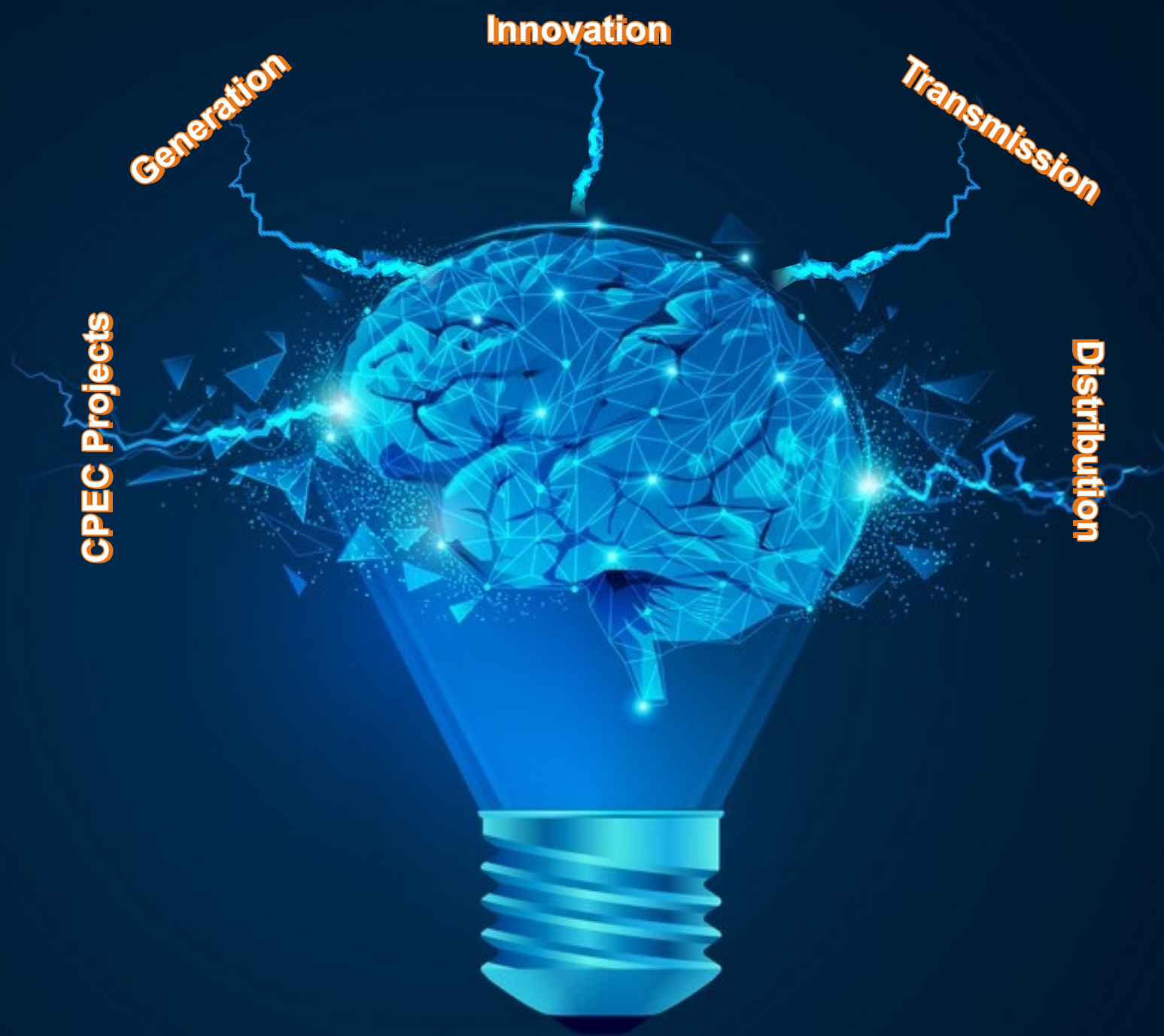


# NEPRA ENERGY WEEK 2020



**GENERATING IDEAS !**  
Feb 24 to Feb 28

**NATIONAL ELECTRIC POWER REGULATORY AUTHORITY**



# NEPRA ENERGY WEEK 2020

## EVENT SUMMARY



**NEPRA Energy Week 2020**, held from Feb 24, 2020 to Feb 28, 2020, was the first of its kind and the largest annual gathering dedicated to discuss Pakistan's power sector issues at NEPRA Headquarter, in the heart of Islamabad. The Energy Week provided a powerful platform to connect local realities and priorities with the regional and global energy outlook. Hosted for the first time in the country, the events of Energy Week brought together the entire power community from Pakistan and all over the globe, with public sector, private sector and academia addressing the whole power challenges, driving practical action, and helping shape the future of Pakistan's power sector.

Under the guidance of Chairman NEPRA, Mr. Tauseef H. Farooqi, the Management Committee, led by Mr. Anwar Malik (Director General), brought the whole plan to life and provided a unique space for the local and international energy stakeholders to convene and engage in strategic dialogue on critical developments in the power sector. Spreading over a time period of 5 days, the Energy Week had each day dedicated to the following focus areas:

**Day 1: Inaugural & China Pakistan Economic Corridor (CPEC) Session**

**Day 2: Generation Session**

**Day 3: Innovation Session**

**Day 4: Transmission Session**

**Day 5: Distribution Session**

During the Energy Week, Chairman NEPRA and the Members of NEPRA Authority welcomed the Worthy Federal Minister for Energy, Chairman WAPDA, Chairman CPEC Authority, Ambassador of China, Ambassador of Republic of Germany, professionals from the relevant Government Organizations, and leading National and International Private Sector Companies to participate in the proceedings. All days of the event concluded with a set of recommendations for improving the Generation, Innovation, Transmissions and Distribution areas of the Power Sector, as follows:

Area	Recommendations
Generation	<ul style="list-style-type: none"> <li>• Renegotiation of long-term expensive PPAs/EPAs and LNG Contracts</li> <li>• No more Take or Pay Agreements in future.</li> <li>• Feasibility Studies for hybrid and floating solar projects.</li> <li>• Project financing in PKR for local investors.</li> <li>• Surplus and affordable grid power to displace inefficient captive plants.</li> <li>• Targeted price incentives to quickly increase baseload and bring captive consumers back on grid.</li> <li>• Exploring newer cost effective indigenous generation technologies (impoundment of water, pumped storage hydel plants and floating solar PV projects)</li> </ul>
Innovation	<ul style="list-style-type: none"> <li>• Optimizing Coal Procurement through Competitive Pricing Mechanism</li> <li>• Wind and Solar Hybrid System</li> <li>• Development of Mini/ Micro Grids for harnessing the RE resources to provide easy and affordable electricity</li> <li>• Strategic Alignment of Power Sector Stakeholders</li> <li>• Energy Storage with Li Batteries, hydrogen, pump storage hydro and etc.</li> <li>• Finalization and approval of IGCEP, CTBCM, Power Policy, Rules and Regulations etc.</li> </ul>
Transmission	<ul style="list-style-type: none"> <li>• Identification of sites for private transmission lines &amp; grids and preparation of RFP in the given timelines.</li> <li>• Implementation of SCADA-III at National Power Control Centre</li> <li>• Competition in the transmission sector: More Provincial Grid Companies.</li> <li>• Addition of relevant provisions for HVDC facilities in the Grid Code.</li> <li>• Accurate demand projections and preparation of priority investment plans by NTDC.</li> <li>• Chalking out the terms and conditions for land acquisition and Right of Way (ROW) by NTDC.</li> <li>• Special laws for procurement of land for timely completion of transmission lines and grids.</li> <li>• Best operational practices and development of an advanced and automated monitoring tool to generate periodic performance reports.</li> <li>• Wheeling of Power.</li> </ul>
Distribution	<ul style="list-style-type: none"> <li>• Roadmap for improving commercial and operational performance of DISCOs.</li> <li>• Strict monitoring of investment for loss reduction.</li> <li>• Unbundling of Large/ Huge DISCOs in terms of area i.e. PESCO, QESCO, MEPCO, SEPCO &amp; HESCO.</li> <li>• Automation in DISCOs for effective and timely planning, procurement, operation &amp; maintenance, technical and financial audits, load planning, load analysis and disposal of complaints.</li> <li>• Breaking DISCOs into Retail and Wire businesses</li> <li>• Mechanism for transferring committed PPAs into market domain.</li> <li>• Privatization of the DISCOs.</li> <li>• Third party checking of meters.</li> <li>• Zero tolerance policy on safety violations and Demand Side Management (DSM)</li> </ul>



Day 1:  
Inaugural & China Pakistan  
Economic Corridor(CPEC) Session



## Day 1: Inaugural & China Pakistan Economic Corridor (CPEC) Session

Inaugural & China Pakistan Economic Corridor (CPEC) Session of the NEPRA Energy Week was held on February 24, 2020 (Monday) with the following agenda:

### Agenda

DAY - 1: Monday, 24 <sup>th</sup> February 2020 Inaugural & CPEC Sessions			
Inaugural Session	Time		
			10:00 am to 11:50 am
	Proposed Activities / Speakers		
	Guest to be Seated		
	Opening Remarks by the <b>Chairman NEPRA, Mr. Tauseef H. Farooqi</b>		
	Address of Ambassador of China, <b>His Excellency Mr. Yao Jing</b>		
	Address of Chairman CPEC Authority, <b>Lt Gen (R) Asim Saleem Bajwa</b>		
	Address of Chairman WAPDA, <b>Lt Gen (R) Muzammil Hussain</b>		
	Address of Senator <b>Mr. Mushahid Hussain Syed</b>		
	Address of Federal Minister for Energy, <b>Mr. Omar Ayub Khan</b>		
Distribution of Souvenirs & Group Photo			
HI TEA (40 Min.)			
CPEC Session	Topic	Speakers	Time
	Power Projects Under CPEC-Progress and Way Forward	Mr. Shah Jahan Mirza MD, PPIB	12:30 pm to 12:50 pm
	Q&A Session		12:50 pm to 01:00 pm
	Innovation under the umbrella of CPEC	Mr. Liaqat Ali Shah Project Director, CPEC.	01:00 pm to 01:30 pm
	Q&A Session		01:30 pm to 01:35 pm
	LUNCH & PRAYER (1 Hour)		
	Lahore – Matiari HVDC 4000 Project under CPEC and CASA – 1000 HVDC Project	Ms. Saniya Awais MD, PPDB	02:35 pm to 02:50 pm
		Mr. Najeeb Ahmed Country MD, ABB	02:50 pm to 03:05 pm
		Mr. Hassan Ejaz Marketing Head, ABB	03:05 pm to 03:20 pm
		Mr. Wang Bo CEO, PMLTC	03:20 pm to 03:35 pm
	Q&A Session		03:35 pm to 03:45 pm
	Presentation	Mr. Farrukh Raees Ahmad Country Director, GE Power Services	03:45 pm to 04:05 pm
	Q&A Session		04:05 pm to 04:15 pm
	TEA BREAK (15 Min.)		
	Hydro Power Potential in Indus Cascade	Mr. Javed Akhtar Member Power, WAPDA	04:30 pm to 04:45 pm
Q&A Session		04:45 pm to 04:55 pm	
Distribution of Participation Certificates/Souvenirs & Group Photo			

## Activity for Day-1

The following were the prominent guests of the Inaugural Session:

- i. NEPRA Authority including Chairman and Four Members**
- ii. Mr. Omar Ayub Khan, Federal Minister for Energy**
- iii. Lt. Gen (Rtd) Muzamil Hussain, Chairman WAPDA**
- iv. Lt. Gen (Rtd) Asim Saleem Bajwa, Chairman CPEC Authority**
- v. H.E. Yao Jing, Ambassador of China**
- vi. H.E. Bernhard Schlagheck, Ambassador of Republic of Germany**

Proceedings of the session commenced with the recitation of verses from the Holy Quran, followed by the National Anthem. Chairman NEPRA, Mr. Tauseef H. Farooqi, welcomed all the distinguished guests and the participants of the Energy Week and assured that the event will go a long way in addressing the challenges faced by the power sector of Pakistan. He further stated that NEPRA is taking steps for encouraging investment in the power sector besides protecting the interests of end-consumers.

Honorable Minister for Energy, Mr. Omar Ayub Khan, emphasized on the importance of Energy Sector and said that the incumbent Government is striving hard for ensuring affordable and sustainable electric power for the consumers. He pointed out that most of the energy is generated from imported fuel, which is putting a huge burden on Pakistan's economy. According to the Honorable Minister, efforts are underway for generation of power through indigenous and alternate resources. He also appreciated NEPRA's efforts in improving the power sector by organizing such events.

H.E. Mr. Yao Jing, Ambassador of China, lauded the overall structural reforms taking place in the power sector and assured the continued cooperation of China with Pakistan in energy, agriculture, science and technology sectors. He also assured that the CPEC funded energy projects would be completed on time,

The Chairman CPEC Authority, Lt. Gen (Rtd) Asim Saleem Bajwa, appreciated the role and keen interest of NEPRA in effective handling of the CPEC Energy projects. He informed that the Phase-I of CPEC has been completed, Phase-II is in progress and the approvals for the Phase-III are in the pipeline.

Chairman WAPDA, Lt. Gen (Rtd) Muzammil Hussain, gave a brief overview of various completed and upcoming hydro-electric power projects. He assured the Mohmand and Dasu Hydropwer projects would be completed within the specified time.

The Chairman NEPRA, in his closing remarks on conclusion of the CPEC session, thanked all the participants of the session and stressed the energy experts to come up with innovative ideas and suggestions for addressing the issues faced by the Power Sector; so as to ensure a reliable, affordable, and sustainable electric power to the consumers.



## Day 2: Generation Session



## Day 2: Generation Session

Generation Session of the NEPRA Energy Week was conducted on February 25, 2020 (Tuesday) by the following team:

Mr. Khawar Hanif (Team Lead)  
Mr. Muhammad Ramzan  
Mr. Muhammad Noman  
Mr. Hafiz Muhammad Faizan  
Ms. Hudaima Qadir

## Agenda

DAY- 2: Tuesday, 25 <sup>th</sup> February 2020 Generation Session			
Generation Session	Topic	Speakers/Panellist	Time
	Opening Speech	Engr. Bahadur Shah VC/ Member, NEPRA	10:00 am to 10:15 am
	Brief Introduction of Generation Session	Mr. Khawar Hanif Dy. Director, NEPRA	10:15 am to 10:25 am
	World Energy Outlook	Mr. Ali Yasir Program Officer, TAS, IRENA	10:25 am to 10:55 am
		Mr. Gul Hassan Bhutto Energy Expert	10:55 am to 11:10 am
	Introduction of New Regimes Generating Electricity in an Efficient Way	Dr. Kashif Imran NUST, Islamabad	11:10 am to 11:40 am
	TEA BREAK (15 Min.)		
	Development of Hydropower Projects in Pakistan and Key Challenges	Mr. N. A. Zuberi Energy Expert	11:55 am to 12:30 pm
	Energy Storage Technologies	Dr. Selim Mokadem SIEMENS	12:30 pm to 01:00 pm
	Technological Advancements at Commercial Stage	Mr. Qasim Latif BDM, Wartsila	01:00 pm to 01:30 pm
	LUNCH & PRAYER (1 Hour)		
	<u>Panel Discussion:</u> Upcoming Challenges & Opportunities	Syed Manzoor Hussain Zaidi CEO, Engro Thar Mr. Kamran Kamal CEO, Laraiab Mr. Dhanpat Kotak CEO, Haveli Bahadur Shah Power Project Mr. N. A. Zuberi Energy Expert Mr. Muhammad Azam Khan Energy Expert Mr. Moin Iqbal Director GE Mr. Gul Hassan Bhutto Energy Expert <u>Moderator:</u> Mr. Fiaz Ahmed Chaudhry LUMS Energy Institute	02:30 pm to 03:30 pm
	Affordability of Electricity	Mr. Asad Aleem Energy Specialist, ADB	03:30 pm to 03:45 pm
	TEA BREAK (15 Min.)		
	<u>Generation Planning Balancing Supply &amp; Demand:</u>	Dr. Fiaz Ahmed Chaudhry LUMS Energy Institute	04:00 pm to 04:35 pm
	Supply Side		
	Demand Side	Mr. Asad Mahmood Manager Technical, NEECA	04:35 pm to 05:00 pm
	Distribution of Participation Certificates/Souvenirs & Group Photo		



## Day-2 Activity

February 25, 2020 (Tuesday): The second day of NEPRA Energy Week 2020 started with the opening speech of Vice Chairman NEPRA Mr. Bahadur Shah. Vice Chairman NEPRA expressed hope that with the active interaction of industry and academia NEPRA will be able to steer the power sector on a path of sustainability where all Pakistanis will have access to affordable, reliable and sustainable electricity.

The generation session focused on the four major areas which included comparison of power sector of Pakistan with other countries around the globe, investments in renewable energy, modern electricity storage technologies and promotion of indigenous resources for electricity generation.

The generation session was attended by academia which was represented by NUST and LUMS, international experts including professionals from SIEMENS, International Renewable Energy Agency (IRENA), Asian Development Bank (ADB) and Wartsila. Moreover, public and private sector entities also shared their ideas and suggested way forward for Pakistan to achieve the goal of sustainable development.

The session concluded with the agreement of experts that Pakistan needs to tap the hydro potential on Indus cascade, which is almost 60,000 MW and there is a need to promote indigenous resources such as Thar coal and renewable energy to achieve energy security, reliability, affordability and ensure sustainable development in the country.

The Chairman NEPRA, Mr. Tauseef H. Farooqi, in the closing remarks appreciated and thanked the team lead, speakers, panelists and all the participants for their valuable inputs. He also distributed souvenirs and certificates among the resource persons.

## Actionable Outcomes

- Renegotiation of long-term take or pay PPAs/EPAs, LNG contracts is required. Further, it is recommended to do away with Take or Pay agreements in future to lower capacity payments.
- Feasibility Studies for hybrid and floating solar projects needs to be conducted for cost benefit analysis as compared to standalone large-scale solar projects.
- Issues related to development of hydropower projects need to be resolved. Coordination among different government entities including inter-provincial coordination needs to be enhanced. Implementation of Policy framework is required on fast track basis through removal of bureaucratic hurdles.
- Surplus, reliable, and affordable grid power can displace inefficient captive plants. Targeted price incentives are required to quickly increase baseload by bringing captive consumers back on grid and lower generation tariff.
- Guidelines should be introduced for impoundment of water, pumped storage hydel plants, floating solar PV projects and relocation of affected etc.

## Day 3: Innovation Session



## Day 3: Innovation Session

Innovation Session of the NEPRA Energy Week was conducted on February 26, 2020 (Wednesday) and partially on February 27, 2020 (Thursday) by the following team:

Mr. Noor Saleem Khan (Team Lead)  
Mr. Syed Salman Rehman  
Mr. Ali Feroz Khan  
Mr. Saad Amin  
Mr. Ather Rehman  
Ms. Atiqa Dawood

## Agenda

DAY- 3: Wednesday, 26 <sup>th</sup> February 2020 Innovation Session			
Innovation Session	Topic	Speakers/ Panellist	Time
	Opening Speech	Mr. Saif Ullah Chattha Member, NEPRA	10:00 am to 10:10 am
	Brief Introduction of Innovation Session	Mr. Noor Saleem Dy. Director, NEPRA	10:10 am to 10:15 am
	Global Trends in Renewable Energy (RE) Technologies	Mr. Ali Yasir, Programme Officer, Technical Advisory Services, IRENA	10:15 am to 10:50 am
	Q&A Session		10:50 am to 10:55 am
	Integrated Energy Planning (IEP) for Sustainable Development of the Country	Mr. Imran Ahmed Project Management Specialist, USAID	10:55 am to 11:20 am
	Q&A Session		11:20 am to 11:25 pm
	TEA BREAK (15 Min.)		
	Solar/Wind Hybrid Model	Ms. Siglinde Just, SIEMENS	11:40 am to 12:10 pm
	Virtual Generation & Grid	Mr. Farhan Ali Syed, SIEMENS	12:10 pm to 12:30 pm
	Digitalization and Cyber Security to Hybrid Solutions	Mr. Martin Piesker, SIEMENS	12:30 pm to 12:50 pm
	Q&A Session		12:50 pm to 01:00 pm
	LUNCH & PRAYER ( 1 Hour)		
	Strategical Alignment of Stakeholders to Combat the Challenges of Power Sector	Mr. Salis Usman GM Planning, NTDC	02:00 pm to 02:30 pm
	Q&A Session		02:30 pm to 02:40 pm
	Emerging Prospects of Distributed Generation	Mr. Mujtaba Haider Khan Chief Executive Officer, REON ENERGY LIMITED	02:40 pm to 03:00 pm
		Mr. M. Omar Malik, Director Business Development, SHAMS SOLAR POWER LTD	03:00 pm to 03:20 pm
	Q&A Session		03:20 pm to 03:30 pm
	TEA BREAK (15 Min.)		
	Advanced ideas in Power Sector	Mr. Tobias März Project Manager & Senior Advisor Pakistan/Asia, 8.2 Renewable Energy Experts Hamburg Moderator: Dr. Fiaz Ahmed Chaudhry	03:45 pm to 04:25 pm
	Q&A Session		04:25 pm to 04:30 pm
	Prospects of Electric Vehicles (EV)	Mr. Musa Khan Durrani GM Business Development, SAIF GROUP	04:30 pm to 04:50 pm
	Q&A Session		04:50 pm to 05:00 pm
	Distribution of Participation Certificates/Souvenirs & Group Photo		





### Day-3 Activity

February 26, 2020 (Wednesday): The third day of the very first NEPRA Energy Week 2020 was regarding Innovation, which started with the opening speech of Member (Tariff) NEPRA, Mr. Saif Ullah Chatha. The Member (Tariff) highlighted that the idea behind conducting Innovation session was to learn more about the advancements in technology as well as the latest approaches in planning, policy making, financing and the required regulatory regime.

The main objective of Innovation session was to have a meaningful discussion about the issues of power sector and to explore innovative ideas, techniques and International best practices that can be helpful in addressing the existing and emerging challenges of the power sector of the country.

The Innovation session mainly focused on the recent trends in Renewable Energy (RE), Integrated Energy planning, solar wind hybrid Model, virtual Generation & Grid, emerging prospects of Distributed Generation, prospects of Electric vehicles in Pakistan and optimization of Coal procurement mechanism.

The Innovation Session was attended by various representatives of utilities and industry, academia of NUST & LUMS, International & National Energy Experts including SEIMENS, IRENA, USAID and various project developers.

The Innovation Session concluded with a vote of thanks from Chairman NEPRA, Mr. Tauseef H. Farooqi. He also appreciated the efforts of the innovation day's managing team for conducting such a fruitful session. Furthermore, the innovative ideas and valuable recommendations shared by the experts were highly appreciated by NEPRA Authority and the participants. At the end, the Chairman NEPRA presented souvenirs & certificates to the resource persons.

### Actionable Outcomes

- **Optimizing Coal Procurement through Competitive Pricing Mechanism:** In the Energy Week, we had a detailed panel discussion about different methods of procurement of coal. The representative of IPPs propose changing the current index based mechanism being used to arrive at the pricing of coal and also highlighted a number of problems regarding the infrastructure constraints. International experts emphasized to go for procurement of coal based on tendering/competitive bidding basis while referring the examples of different countries. As coal is a major cost component in the power purchase prices of DISCOs, therefore, every attempt needs to be made to make sure the price discovery of coal is transparent to ensure that the price being paid by consumers is fair. It is believed that competition in coal procurement will ensure the transparency, fairness and will reduce the level of due diligence required to approve monthly coal price adjustment request of IPPs. It was noted that the Authority has already initiated a proceeding to revise existing coal pricing mechanism for which comments have already been received from various stakeholders. While closing the proceeding the Authority may decide to introduce international competitive bidding as a way of arriving at imported coal price after taking comments from all concerned.

- **Wind and Solar Hybrid System:** We learnt that solar and wind hybrid system can help address the technical constraints being posed by wind and solar plants when setup in standalone form. It was also discussed that the hybrid plants also help producing more energy with greater consistency, i.e. more reliable power. NEPRA may consider writing the Government that for the development of forthcoming renewable power generation; the renewable plants based on hybrid systems may be given the priority. Moreover, the Authority may also consider advising the Government to work on the possibilities of asking the existing wind power plants (which have tariffs touching to the level of Rs. 27/kWh) to convert their operational plants into hybrid system with installation of solar plants there. With plunging cost of solar equipment, this arrangement can largely neutralize the higher rates of existing wind power plants established when the cost per MW was higher.
- **Mini Grids** are one of the emerging solution for harnessing the RE resources and also a developmental goal for countries to provide easy and affordable access to electricity: Technology advancement and cost reductions of renewable have made a good case for the mini grids to provide the access to electricity to the consumers where extension of grid would not be a good proposition. The Authority may ask the relevant agencies provincial (energy divisions) and federal (AEDB) to carry out the comprehensive study in this regard covering the potential, the requirement, feasibility etc. Based on the findings of that study, the relevant policy and regulatory actions can be prescribed to create an enabling environment for this arrangement.
- **Strategic Alignment of Power Sector Stakeholders:** Preparation, finalization and approval of any document/instrument of national interest (e.g. IGCEP, CTBCM, Power Policy, Rules and Regulations etc.) demands for a lot of coordination and cooperation from the concerned entities. However due to command & control approach, lack of harmony, lack of proper coordination and cooperation, finalization of such important instruments are being considerably delayed. In this regard, the Authority may consider forming a joint coordination and implementation committee of professionals from relevant entities, for timely finalization and implementation of any such instrument related to power sector of the country.



## Day 4: Transmission Session



## Day 4: Transmission Session

Transmission Session of the NEPRA Energy Week was conducted on February 27, 2020 (Thursday) by the following team:

Mr. Shahzad Anwar (Team Lead)  
Mr. Muhammad Safdar  
Mr. Zeeshan Ghias  
Mr. Shahzad Khan  
Mr. Tayyab Ilyas  
Ms. Palwasha Hamid

## Agenda

DAY- 4: Thursday, 27 <sup>th</sup> February 2020 Transmission Session			
Transmission Session	Topic	Speakers/Panellist	Time
	Opening Speech Introduction of Transmission Session	Mr. Rehmatullah Baloch Member, NEPRA	10:00 am to 10:10 am
	Brief Introduction of Transmission Session	Mr. Shahzad Anwar Dy. Director, NEPRA	10:10 am to 10:20 am
	GOP Transmission Line Policy for Private Sector	Mr. Shah Jahan Mirza MD, PPIB	10:20 am to 10:45 am
	Q&A Session		10:45 am to 10:55 am
	Bringing Competition in Transmission Sector through Provincial Grid Companies	Mr. Rehan Hamid CEO, STDC	10:55 am to 11:10 am
	Role of NTDC	Mr. Zafar Abbas MD, NTDC	11:10 am to 11:20 am
		Mr. Salis Usman GM, (Planning) NTDC	11:20 am to 11:30 am
		Mr. Amir Waheed Ahmed GM, (Finance) NTDC	11:30 am to 11:40 am
	TEA BREAK (15 Min.)		
	<b>Panel Discussion:</b> ¶ Upcoming Challenges & Opportunities in Transmission Sector (HVDC and Solar/Wind Integration, Evacuation Issues) ¶ Planning and Operational Issues of Transmission Sector	<b>Mr. Zafar Abbas</b> MD, NTDC <b>Dr. Rana Abdul Jabbar Khan</b> CEO, AEDB <b>Mr. Mushtaque Ahmed Soomro</b> GM, (Technical) NTDC <b>Mr. M. Kamran Siddiqui</b> Chief Engineer HVDC, NTDC <b>Dr. Khawaja Riffat Hassan</b> GM Design, NTDC <b>Mr. Muhammad Ayub</b> GM, (SO) NPCC <b>Mr. Malik Javed Mahmood</b> GM (Asset Management) NTDC <b>Mr. Khalid Javeed</b> Energy Expert <b>Moderator:</b> <b>Mr. Gul Hassan Bhutto</b> Energy Expert	11:55 am to 12:50 pm
	Transmission Network Safety Practices and Challenges	Mr. Sheraz Ahmed GM (Corporate Safety), KE	12:50 pm to 01:00 pm
		Mr. Jawad Ahmed Dy. Director (Safety), IESCO	01:00 pm to 01:10 pm
		Mr. Fahad Ahmed Safety Expert	01:10 pm to 01:20 pm
	LUNCH & PRAYER ( 1 Hour)		







view the share of imported coal power plants in the generation mix and its financial implications on the fuel pricing mechanism. During the session the experts provided the global comparison of the international coal pricing, mechanism of price adjustment and its impact on electricity price.

The day closed with a vote of thanks from Chairman NEPRA, Mr. Tauseef H. Farooqi. He also appreciated the efforts of the Transmission session's managing team and the innovative ideas and valuable recommendations shared by the experts. In the end, the Chairman NEPRA distributed souvenirs & certificates among the resource persons.

### Actionable Outcomes

- In order to implement GOP Transmission Line Policy, PPIB is required to identify sites for private transmission lines & grids and also prepare RFP in the given timelines.
- For bringing competition in the transmission sector through Provincial Grid Companies, Provincial Governments need to opt for Licenses for Provincial Grid Companies similar to that of the Government of Sindh.
- Implementation of SCADA-III at National Power Control Centre to effectively monitor real time data and corresponding dispatch operations.
- In the existing Grid Code, relevant provisions for HVDC facilities are not included. In this regard, GCRP (Grid Code Review Panel) and NTDC are required to formulate Grid Code amendments regarding HVDC facilities construction, planning, Operation and maintenance and submit the same for review and approval by NEPRA.
- In order to resolve power evacuation and curtailment issues, NTDC needs to prepare Transmission System Expansion Plan (TSEP) in light of IGCEP and ensure its execution and implementation within the stipulated timeline. GCRP must also draft a framework for Grid Code amendments in light of the new GOP ARE Policy.
- To manage transmission networks constraints, NTDC needs to properly identify load requirements during the peak and off-peak times. Further, NTDC is required to prepare priority investment plans and utilize NEPRA's allowed investments appropriately.
- In order to resolve planning issues of NTDC, GOP needs to chalk out terms and conditions for land acquiring and ROW by NTDC. GOP also needs enforce special laws for procurement of land for timely completion of transmission lines and grids.
- For setting benchmarks for transmission reliability and their effective monitoring, there is a need to identify the hindrances in efficient performance of transmission sector and also formulate a set of transmission reliability indicators which can be complied by all transmission licensees. Further, transmission licensees to implement the best operational practices and develop an advanced and automated monitoring tool which generates periodic performance reports.
- To encourage the Wheeling of Power, there is a need to carry out an impact analysis of impact of issues, such as burden of additional technical losses, less revenue collection and low UoSC etc. and to draft modification proposal in the existing Wheeling Regulations.

## Day 5:

## Distribution Session





## Day 5: Distribution Session

Distribution Session of the NEPA Energy Week was conducted on February 28, 2020 (Friday) by the following team:

Syed Aqib Ali Shah (Team Lead)  
Mr. Mubashir Jalal Bhatti  
Mr. Irfan Ahmed Sheikh  
Mr. Muhammad Imran  
Mr. Ikram Shakeel  
Mr. Abdullah Qureshi  
Ms. Saadia Batool

## Agenda

DAY-5: Friday, 28 <sup>th</sup> February 2020 Distribution Session			
Distribution Session	Topic	Speakers/Panellist	Time
	Opening Speech	Mr. Rafique Ahmed Shaikh Member, NEPA	10:00 am to 10:10 am
	Introduction of Distribution Session	Mr. Aqib Ali Shah Asst. Director, NEPA	10:10 am to 10:20 am
	Distribution Sector of Pakistan & Initiative by NEPA	Mr. Sajid Akram Addl. DG, NEPA	10:20 am to 10:30 am
		Mr. Imtiaz Hussain Baloch Addl. DG, NEPA	10:30 am to 10:40 am
		Mr. Mazhar Iqbal Ranjha Director, NEPA	10:40 am to 10:50 am
	Role of RE & Net Metering in Distribution Sector	Dr. Irfan Yousuf Director, AEDB	10:50 am to 11:05 am
	Q&A Session		11:05 am to 11:10 am
	Cost of Electricity & its Impacts on Pakistan's Economy	Ms. Asma Khalid Sr. Economist, State Bank	11:10 am to 11:30 am
	Panel Discussion:	Mr. Abid Latif Lodhi CEO, CPPA-G Ms. Saadia Qayyum Energy Specialist, World Bank Mr. Fazal Ahmed Shaikh CEO, Fatima Energy Mr. Ali Nawaz Director, PPIB Mr. Sajid Akram Addl. DG, NEPA Syed Imran Shah Manager Business Development, FFC <b>MODERATOR: Ms. Asma Khalid</b> Economist, State Bank	11:30 am to 12:00 pm
	TEA BREAK (15 Min.)		
	Competitive Market of Electricity in Pakistan	Mr. Abid Latif Lodhi CEO, CPPA-G	12:15 pm to 12:30 pm
	Panel Discussion:	Mr. Abid Latif Lodhi CEO, CPPA-G Mr. Fazal Ahmed Shaikh CEO, Fatima Energy Mr. Imtiaz Hussain Baloch Addl. DG, NEPA Syed Sohail Ali Zaidi Director, Bridge Factor Pvt. Ltd Dr. Fiaz Ahmed Chaudhary Professor, LUMS Energy Institute <b>MODERATOR: Ms. Saadia Qayyum</b> Sr. Energy Specialist, World Bank	12:30 pm to 01:00 pm
	LUNCH & PRAYER ( 1 Hour)		



DAY-5: Friday, 28 <sup>th</sup> February 2020 Distribution Session			
Distribution Session	Topic	Speakers/Panellist	Time
	Issues Faced by the Public Sector Distribution Companies (DISCO's)	Mr. Mujahid Islam Billa EX-CEO, DISCO	02:00 pm to 02:15 pm
	Q&A Session		02:15 pm to 02:20 pm
	Panel Discussion Impact of Power Reliability on Economy & Industrial Growth	Mr. Qaiser Khan Saddozai Vice President, FPCCI Mr. Shahid Sattar Executive Director, APTMA Mr. Sher Abbas Chief Engineer, IESCO Mr. Arshad Ifukhar Director Projects, KE Syed Sohail Ali Zaidi Director, Bridge Factor Pvt. Ltd Mr. Gul Hassan Bhutto Energy Expert  MODERATOR: Hafiz Irfan Shaikh Dy. Director, NEPRA	02:20 pm to 02:50 pm
	Automation in Distribution System Network and Its Prospects	Mian Sultan Mehmood CEO, Creative Group	02:50 pm to 03:05 pm
	Q&A Session		03:05 pm to 03:10 pm
	Panel Discussion: Complaint Handling & Dispute Resolution	Syed Qamar Mustafa Advisor, Wafaqi Mohtasib Mr. Sher Abbas Chief Engineer, IESCO Mr. Saqib Jamal Chief Engineer, FESCO Mr. Naveed Illahi Sheikh Addl. DG, NEPRA Mr. Muhammad Shafique Sr. Legal Advisor, NEPRA Mr. Iqbal Tahir Electric Inspector /POI Mr. Imran Ur Rehman Dy. Director, NEPRA  MODERATOR: Mr. Lashkar Khan Dy. Director, NEPRA	03:10 pm to 03:30 pm
	TEA BREAK (15 Min.)		
	Safety Hazards in Distribution Network	Mr. Tufail Ahmed Shaikh Director, (HSEQ) PEPCO	03:45 pm to 04:00 pm
	Panel Discussion:	Mr. Nadir Ali Khoso Director General, NEPRA Mr. Qaiser Khan Saddozai Vice President, FPCCI Mr. Mazhar Iqbal Ranjha Director, NEPRA Mr. Jawad Ahmad Dy. Director, IESCO Mr. Shahid Sattar Executive Director, APTMA Mr. Fahad Ahmed Safety Expert  MODERATOR: Mr. Tufail Ahmed Shaikh Director, (HSEQ) PEPCO	04:00 pm to 04:30 pm
Distribution Session	SUGGESTIONS/COMMENTS SESSION		04:30 pm to 04:45 pm
	Closing Remarks by the Chairman NEPRA		
	Distribution of Participation Certificates/Souvenirs & Group Photo		



## Day-5 Activity

Distribution Sector is the last step in the supply chain of electricity and given its terminal nature, the overall financial health of the power sector greatly depends on efficient distribution. This was stated by Mr. Rafique Ahmed Sheikh, Member (Sindh) NEPRA in his opening speech on the fifth day of NEPRA Energy Week 2020. The Honorable Member (Sindh) highlighted the issues and challenges of high distribution losses, low recovery, distribution system constraints, and inefficient service provision, low outreach to the new clusters of consumers, lackluster expansion of networks and the fact that the financial mismanagement still plague the distribution sector.

The Distribution session was attended by representatives of various power utilities, stakeholders and organizations/institutions such as WORLD BANK, State Bank of Pakistan (SBP), FPCCI, APTMA, CPPA-G, PPIB, NTDC, Wafaqi Mohtasib, and AEDB etc. Moreover, power sector researchers and academia i.e. NUST, LUMS etc. also shared their ideas to achieve the goal of sustainable development through effectiveness and optimization of the distribution sector.

The Distribution session focused on the role of DISCOs, introduction of competition through Supplier Regime and CTBCM, wheeling and net metering arrangements, reasons and way forward to eliminate circular debt etc. Guest speakers highlighted the impact of higher consumer end tariffs on the economy particularly on the export sector and suggested the way forward to overcome these challenges.

The distribution session also concluded with the resolve to ensure provision of affordable electricity to the consumers, eliminating inefficiencies in the system, introduction of competition through supplier regime, CTBCM and wheeling & net metering arrangements.

At the end of the Distribution session, Chairman NEPRA officially concluded the Energy Week 2020. The Honourable Chairman thanked the NEPRA Management Committee and team lead for organizing an event which will help in revamping the power sector of Pakistan. Furthermore, he assured that innovative ideas, valuable recommendations, and latest approaches shared by the National and International Energy experts will be implemented at NEPRA to fix the state of Pakistan's power sector. At the end, the Chairman NEPRA distributed souvenirs & certificates among the participants and the resource persons.

## Actionable Outcomes

- There is a need to develop a roadmap for improving commercial and operational performance of the DISCOs. For this, automation is required to be introduced in all DISCOs for effective and timely planning, procurement, operation & maintenance, technical and financial audits, load planning, load analysis and disposal of complaints.
- Energy conservation and efficiency improvements in household and buildings sector from design to construction, down to final use of appliances is important. NEECA can play an important role here and may be included in generation planning process to better integrate conservation efforts.
- NEPRA needs to develop the regulation work on retail and wire businesses in consultation with all stakeholders and a mechanism needs to be developed for transferring committed PPAs into market



domain. There is also a need for inclusion of private sector into power distribution network.

- Unbundling of Large/Huge DISCOs in terms of area can be beneficial for the health of distribution sector. There is also a need for financial autonomy and active regulatory oversight of DISCOS i.e. Financial Audits, Investment Audits, Technical Audits, Procurement Audits and etc.
- There is a need for an introduction of simulation tools, outages management system, statistical regression analysis in planning and adopting a smart grid architecture with reference to planning, meter reading, and collection with minimal contribution of human resource.
- Checking of meters through third party as the metering and testing reports are calibrated by DISCO's own staff. Further, an independent meter testing/standard laboratory is required to be established to check and verify that the locally produced meters are as per the international standards by taking into account the local environment, geography, temperature etc. So that various claims/complaints regarding speedy, faulty meters or meter tempering by DISCOs can be avoided.
- DISCOs should implement Zero Tolerance Policy on Safety Violations. Procurement of quality Tools and Personal Protective Equipment for Linemen. Development of Safety Manual and SOPs according to modern utilities and best practices in the world.





